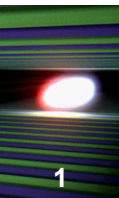


How to achieve a successful RI governance structure?



1. The governance of RI is subject to specific framework conditions.
2. These lead to essential requirements for an efficient RI governance structure.

The framework conditions for RI governance

2



Decision-making under uncertainty

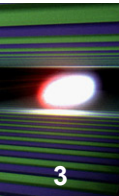
Decisions with high impact

- Long-term commitments, use of public funds, substantial amounts

International cooperation

- Politics, national interests ↔ Collaborative spirit, common goals

Characteristics of an efficient RI governance structure



Clear and transparent division of roles

Council

- Take strategic decisions
- Define long/mid-term objectives
- Monitor implementation

Management

- Manage the RI: Construction/ operation/ development
- Prepare and implement strategic Council decisions
- Report to Council

Mutual accountability

- Trust and transparency between Council and Management

Balance of powers

- Collaborative spirit reflected in voting rules and actual decision-making